

Transfer Station
FY 2021 Budget

- The **Town's Focus** Related to Waste **Has Changed**
- An Emphasis on **Recycling is No Longer Enough**
- **Reducing** the Amount of **Waste** and **Encouraging Reuse** is the now the focus of our programming and our Budget
 - Our budget recommendations are move towards **greater accountability by those who generate the waste**

Transfer Station
FY 2021 Budget

What Happens to Your Bag of Trash?

BAG OF TRASH

Commercial Trash Hauler Pick Up

Dispose at Wilton or another Transfer Station

Resident Drop Off

Dispose at Wilton or other Towns' Transfer Station

Transfer Station

Mixed Solid Waste Hauled by town employee to

Mixed recyclables hauled by town employee to

City Carting-Norwalk

Mixed Solid Waste Hauled to

City Carting-Norwalk

Clean recyclables sold and
hauled or shipped

Dirty or non recyclables
hauled to

Wheelabrator – Bridgeport

Waste to Energy
Ash hauled to

Processing Plants

Wheelabrator

Waste to Energy Facility
Ash hauled to

Landfill – Putnam, CT

Landfill – Putnam, CT

Transfer Station
FY 2021 Budget

Why hasn't the transfer station fund been self-sustaining in recent years?

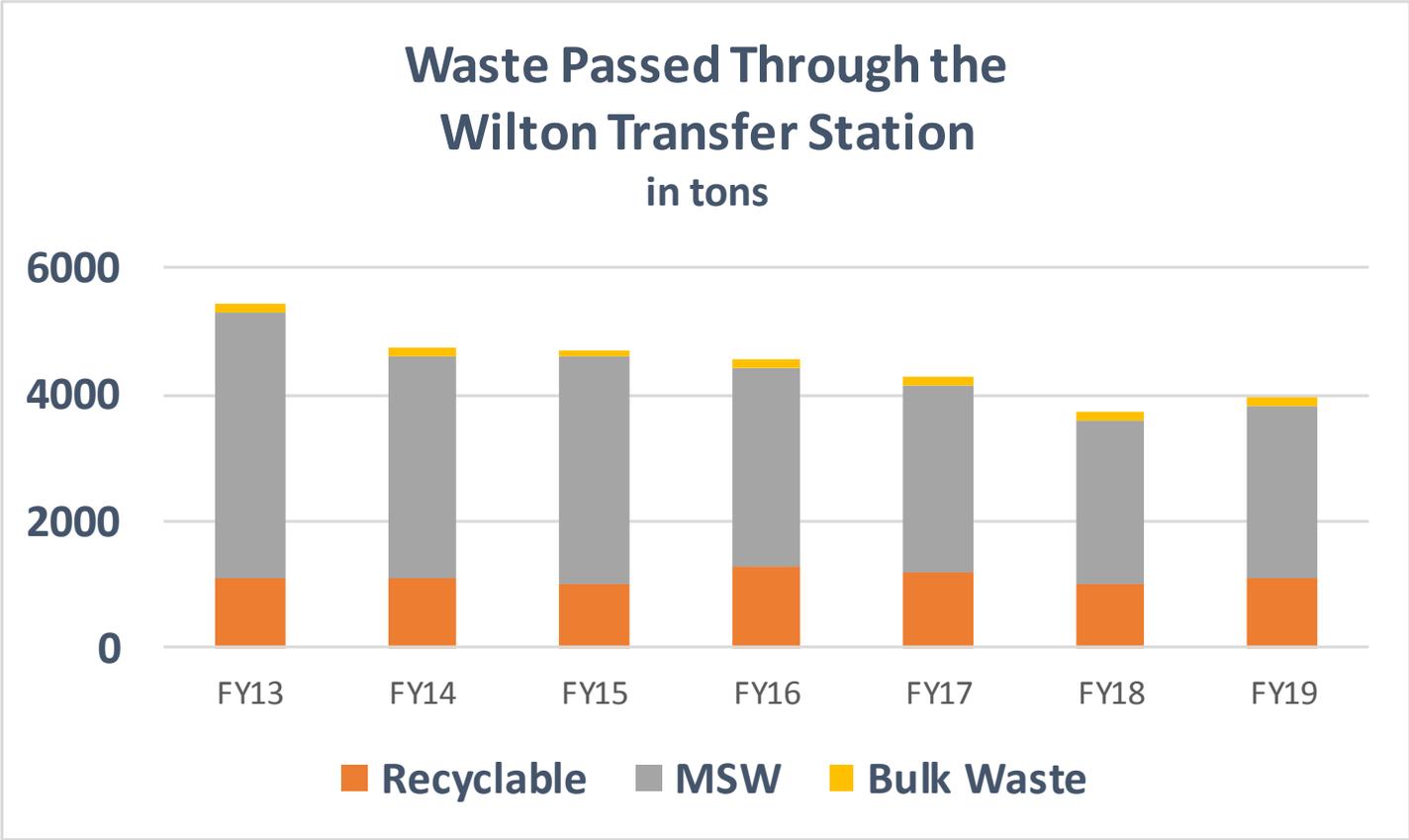
- *A continuing decline in revenue that is otherwise necessary to absorb fixed operating costs*
 - **Consolidation of smaller haulers**, resulted in **less haulers using the transfer station** and a related **loss in solid waste volume**
 - **9 haulers in 2013**
 - **5 haulers in 2020**
 - **Increased recycling** resulted in **reduced solid waste volume**. Growth in **recyclables revenue wasn't sufficient** to offset and absorb **fixed costs**
 - A 2012 **increase in the tipping fee** meant to offset losses in tipping fee revenue resulted in **Wilton** being **one of the more expense transfer stations** for haulers
 - The **resale market** for **most recyclable** materials collapsed and **eliminated** that revenue source

Transfer Station
FY 2021 Budget

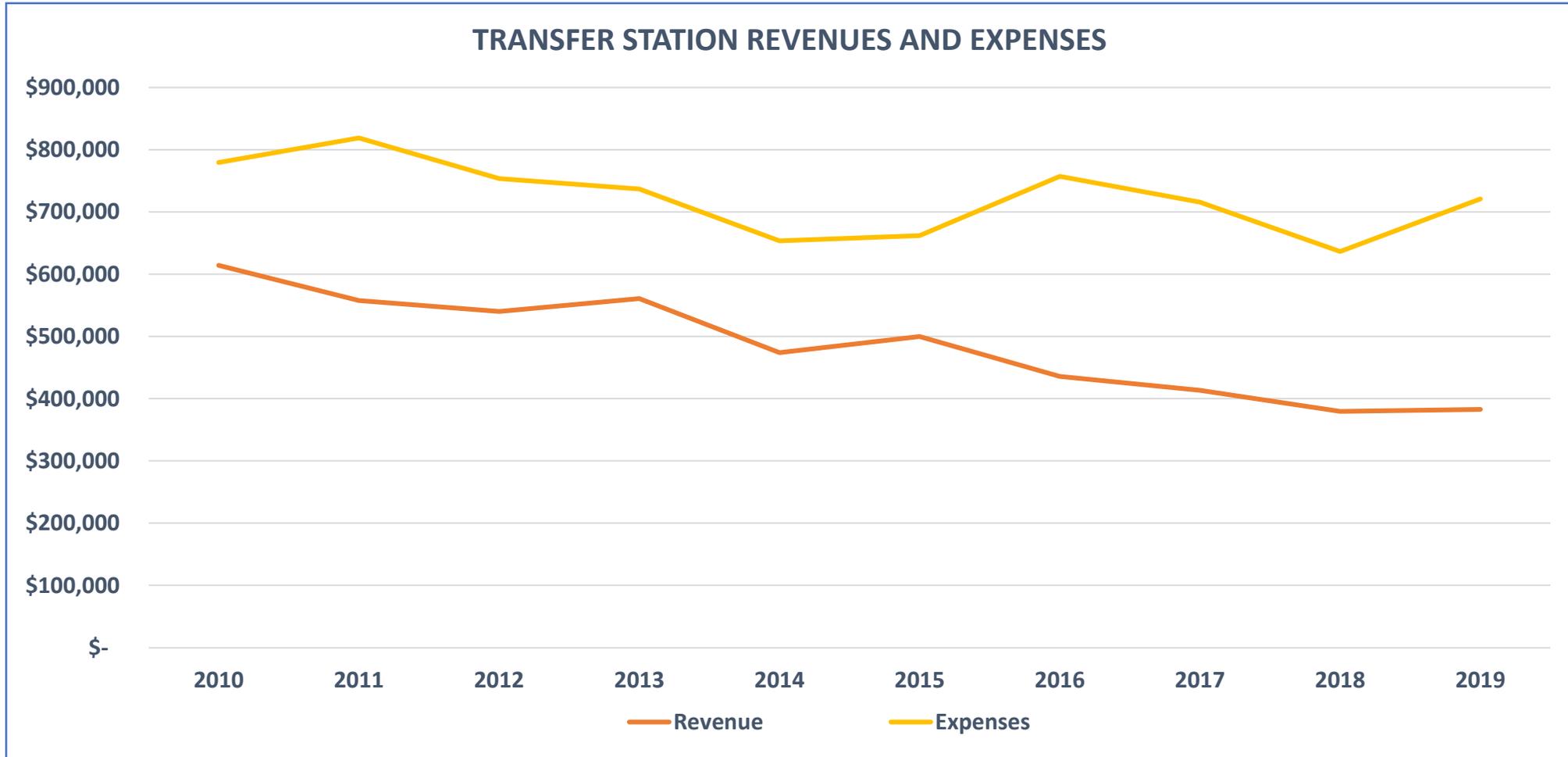
Why hasn't the transfer station fund been able to be self-sustaining?

- *Increases in costs*
 - New cost to dispose of recyclables, **\$65 per ton** or approximately **\$70,000 per year**
 - **Previous 5-year contract with City Carting** expired, resulting in an **increased per ton rate** to dispose solid waste
 - Annual **increases in labor** and other **fixed costs**
 - **Years of no pre-funding for equipment replacements**

**Transfer Station
FY 2021 Budget**

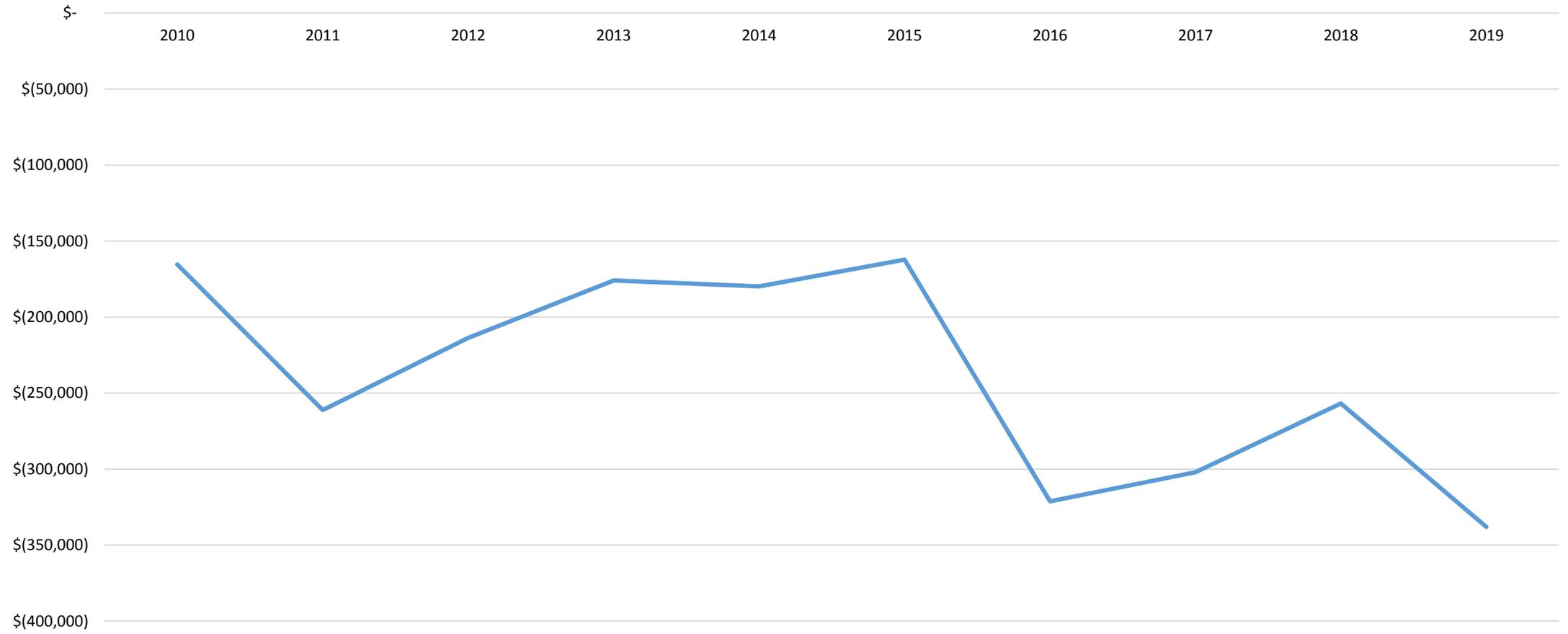


**Transfer Station
FY 2021 Budget**



**Transfer Station
FY 2021 Budget**

NET LOSS FROM OPERATIONS



Transfer Station
FY 2021 Budget

Without changes, losses and the resulting subsidy will increase

- **Further consolidation of haulers** is likely as costs have increased industry-wide
- The Town's **current roll-off truck**, which is used to transport mixed solid waste to Norwalk and recyclables to Stamford, is near the **end of its useful life** and requires **replacement at a cost of over \$200,000**

Transfer Station
FY 2021 Budget

Options to reduce costs and the resulting subsidy

- **Regionalization**
 - **Discussions with Weston** were suspended, but have picked up
 - Awaiting **WestCOG funded study** of regionalized transfer stations, **utilizing Wilton and Weston**
- **Change tipping fees**
 - **Commercial hauler solid waste tipping fees no longer cover the cost to dispose of solid waste**
 - **Subsidizing disposal** is contrary to reduce reuse focus
 - **Share the cost to dispose of recyclables by charging a tipping fee and a resident fee**
 - Charging a fee **could result in an increase in reusables as away to avoid the fee**
 - Charging a fee **could result in an increase of can and bottle redemption, which avoids the transfer station**
 - Charging a fee **raises awareness of the issues with single-use materials**
 - **The fee on recyclable** would be **significantly less than solid waste** and therefore **wouldn't create a disincentive**
- **Charge a transfer station permit fee**
- **Modernize operations** resulting in revenue and cost efficiencies

Transfer Station
FY 2021 Budget

The proposed budget reflects the following recommendations

- **Increased and new tipping fees as follows**
 - **Commercial hauler solid waste tipping fee equal to FY2021 cost to dispose**
 - **Commercial hauler recyclables fee of \$30 per ton or 46% of our current cost to dispose**
 - **Resident recyclables fee of \$1 per bag, an equivalent of the hauler rate**
- **No change in resident solid waste per bag fees**
 - **\$4.50 per bag regular fee is equal to FY2021 estimated cost to dispose**
 - **\$3.50 per bag senior fee is a 20% plus discount**
- **No cost for transfer station permits**
- **Efforts to modernizing operations**
- **Resulting subsidy of \$455,000, \$80,000 more than the FY 2020 budgeted subsidy**
- **Users fund 52% of the costs, the Town (property taxes) fund 48%**

Transfer Station
FY 2021 Budget

FY2020 Operating Results Forecasted to be Unfavorable to Budget

- *Higher than anticipated disposal fees*
- *Budgeted regionalization savings, not realized*
- *Additional subsidy of \$70,000 required, requesting transfer from general fund savings*